Compensation Management: Introduction

By Dr. Swati Singh

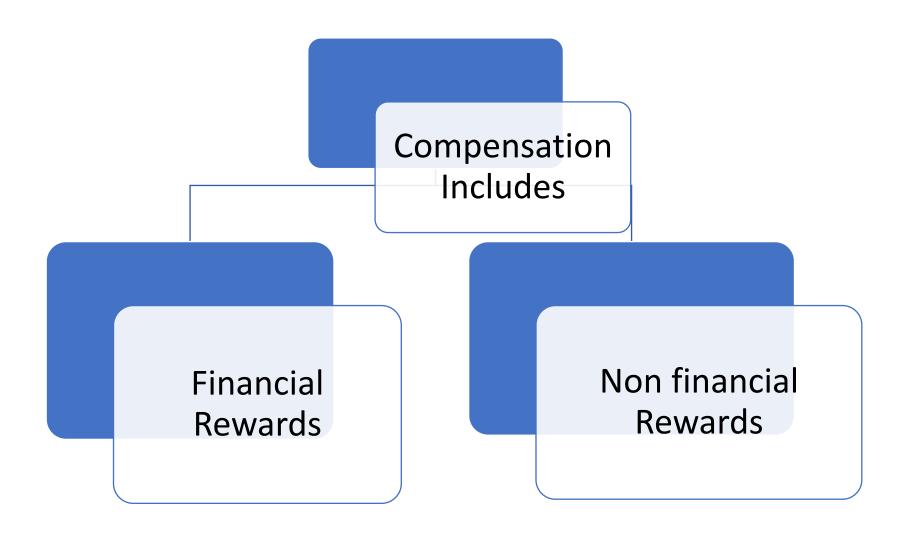
Assistant Professor

Maharaja Agrasen University

Introduction

- Compensation of employees for their services is important responsibility of human resource management.
- Administration of employee compensation is called compensation management or wage & salary administration.
- It involves to wages, salaries & other forms of employee compensation.
- It includes job evaluation, wage or salary survey, rules for administration of wages, profit sharing & other incentives.
- Compensation management is a complex process which includes decisions regarding benefits & variable pay.

Concept of Compensation



Components of Compensation

- 1. Basic Wages/Salaries
- 2. Dearness Allowance
- 3. Incentives
- 4. Bonus

Non-Monetary Benefits

- 5. Commissions
- 6. Mixed Plans
- 7. Piece Rate Wages
- 8. Fringe Benefits

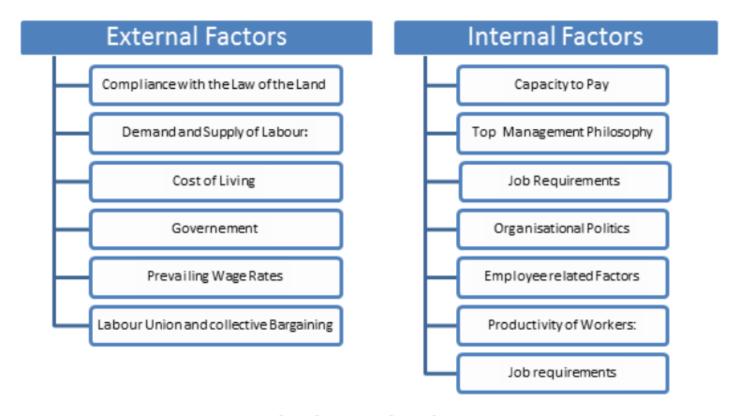
Types of Compensation

- 1. Direct /Base Compensation
- Basic Salary
- House Rent Allowance
- Conveyance
- Leave Travel Allowance
- Medical Reimbursement
- Bonus
- Special Allowance

2. Indirect Compensation

- Leave Policy
- Overtime Policy
- Hospitalization
- Insurance
- Leave Travel
- Retirement Benefits

Factors considered in deciding the compensation



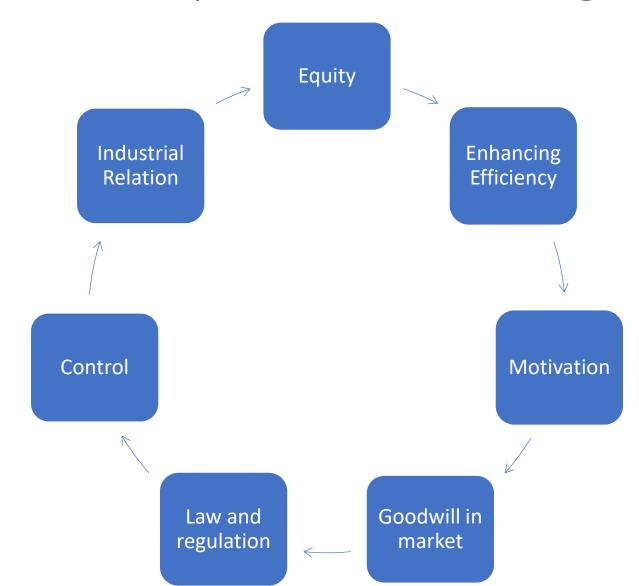
Factors Considered in Deciding the Compensation

Factors considered in deciding the compensation

- External factors
- 1. Compliance with law of land
- 2. Demand and supply of labour
- 3. Cost of living
- 4. Government
- 5. Collective bargaining
- 6. Prevailing wage Rates

- Internal factors
- 1. Ability to pay
- 2. Top management ideology
- 3. Job requirement
- 4. Organizational policy
- 5. Employee Related factor
- 6. Productivity of Workers

Objective of Compensation Management



Significance of Compensation Management

- ➤ An ideal compensation system will have positive impact on the efficiency of the employees. It will encourage the employees to perform better.
- > It will enhance the process of job evaluation. It will also help in setting up an ideal job evaluation and the set standards would be more realistic and achievable.
- > Such a system should be well defined and uniform. It will be applied to all the levels of the organization.
- > The system should be simple and flexible so that every employee would be able to compute his own compensation receivable.
- > It should be easy to implement, should not result in exploitation of workers.
- ➤ It will raise the morale, efficiency and cooperation among the workers. It, being just and fair would provide satisfaction to the workers.

Principles of Compensation Administration

- > Compensation policy should be developed by taking into consideration of the views of employers, the employees, the consumers.
- ➤ The compensation policy or wage policy should be clearly defined to ensure uniform and consistent application.
- > The compensation plan should be matching with overall plans of the company.
- Compensation planning should be part and parcel of financial planning
- ➤ Management should inform the wage/salary related policies to their employees.
- Workers should be associated in formulation and implementation of wage policy
- ➤ All wage and salary related decisions should be checked against the standards set in advance in the wage/salary policy